

# **The Road Half Traveled**

## **University Engagement at a Crossroads**

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The Democracy Collaborative  
at the University of Maryland

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## Appendix C: Additional Resources

### Section 1: Profiled Organizations

*Many of the colleges and universities in this report have multiple offices, centers, and departments that oversee community partnership efforts. For simplicity's sake, we've listed only one principal organization at each institution.*

#### **BARBARA AND EDWARD NETTER CENTER FOR COMMUNITY PARTNERSHIPS**

University of Pennsylvania  
133 South 36th Street, Suite 519  
Philadelphia, PA 19104  
T 215-898-5351  
F 215-573-2799  
[www.upenn.edu/ccp](http://www.upenn.edu/ccp)

Founded in 1992, the Netter Center for Community Partnerships is the University of Pennsylvania's primary vehicle for community-oriented, real-world problem solving. The Center enlists the broad range of knowledge available at a research university in its efforts to help solve the complex, comprehensive, and interconnected problems of the American city. The Netter Center's programs focus on local public schools, urban nutrition, and a range of community development initiatives. Academically based community service is at the core of the Netter Center's work, linking theory to practice, to create mutually beneficial partnerships between the University and its West Philadelphia community.

#### **CENTER FOR ACADEMIC EXCELLENCE**

Portland State University  
1721 SW Broadway  
Cramer Hall 349  
Portland, OR 97201  
T 503-725-5642  
[caestaff@pdx.edu](mailto:caestaff@pdx.edu)  
[www.pdx.edu/cae](http://www.pdx.edu/cae)

The Center for Academic Excellence (CAE) is dedicated to excellence in teaching, learning, assessment, research, and community-university partnerships at Portland State University. Through curricular innovation and civic engagement

activities, CAE works to realize the University's motto, "Let Knowledge Serve the City." To this end, the Center consults faculty in the development of community-based learning courses, which address specific and compelling issues locally, regionally and worldwide. It also collaborates with the Senior Capstone program, which provides every student the opportunity to apply their learning, in a team context, to real challenges emanating from the metropolitan community.

#### **CENTER FOR COMMUNITY INVOLVEMENT**

Miami Dade College  
300 NE 2nd Avenue, Room 3410  
Miami, FL 33132  
T 305-237-7477  
F 305-237-7580  
[www.mdc.edu/cqi](http://www.mdc.edu/cqi)

Housed within the Academic Division of Miami Dade College, the Center for Community Involvement (CCI) strives to enhance student learning, meet community needs, and foster civic responsibility and a sense of caring for others. CCI is responsible for all service-learning activities and the America Reads program across the College's eight campuses, as well as serves as a volunteer clearinghouse for students, faculty, and staff who want to engage in community service. The Center provides individual faculty consultation on integrating service-learning into their courses, student handbooks, a comprehensive list of approved service-learning sites appropriate for each course, service-learning certificates, a campus-wide "Forum on Civic Responsibility," and other assistance to support relevant and meaningful service to the community.

**CENTER FOR SERVICE AND LEARNING**  
Indiana University-Purdue University Indianapolis  
801 West Michigan Street  
Business/SPEA Building Room BS2010  
Indianapolis, IN 46202  
T 317-278-2662  
F 317-278-7683  
<http://csl.iupui.edu>

The Center for Service and Learning's (CSL) mission is to involve IUPUI students, faculty, and staff in service activities that mutually benefit the campus and community. CSL is comprised of four offices — The Office of Service Learning, The Office of Community Service, The Office of Neighborhood Partnerships, and the Office of Community Work-Study. Through these offices, CSL collaborates with other campus units, develops community partnerships, coordinates and evaluates programs, and promotes service, service learning, and civic engagement to further the academic and public purposes of the university.

**LEMOYNE-OWEN COLLEGE COMMUNITY DEVELOPMENT CORPORATION**  
915 East McLemore Avenue, Suite 201  
Memphis, TN 38126  
T 901-672-8420  
[www.loccdc.org](http://www.loccdc.org)  
[www.loc.edu/administration/loccdc.htm](http://www.loc.edu/administration/loccdc.htm)

In 1989, LeMoyne-Owen College renewed its commitment to the city and the community by forming the LeMoyne-Owen College Community Development Corporation. The LeMoyne-Owen CDC's mission is aimed at raising the economic and education levels of those people who live and work in the community surrounding the College. Since hiring its first executive director in 1999, the CDC has served as a catalyst for neighborhood revitalization and economic development in the LeMoyne-Owen community known as Soulsville. Activities include implementing a revolving loan fund; job creation, training and placement; residential and commercial development; homeownership training; and business incubation.

**OFFICE OF COMMUNITY ENGAGEMENT AND ECONOMIC DEVELOPMENT**  
Syracuse University  
350 West Fayette Street  
Warehouse, Suite 405  
Syracuse, NY 13202  
T 315-443-0320  
[www.syr.edu/suanchorinstitution](http://www.syr.edu/suanchorinstitution)  
<http://connectivecorridor.syr.edu>

The Office of Community Engagement and Economic Development oversees several of Syracuse's large partnership efforts, such as its involvement in the Connective Corridor and the Near West Side Initiative. The Connective Corridor is emerging as a signature strip of cutting-edge cultural development connecting University Hill to the city below, which Syracuse University is developing with local, state, and federal partners. The University is also a key partner in the Near West Side Initiative, a collaborative effort to rehabilitate and revitalize the Near West Side neighborhood through arts, culture, and technology. Chancellor Nancy Cantor has dedicated \$13.8 million in forgiven loans from the state to the Initiative, which has helped to acquire and renovate property as well as improve the energy and environmental performance of homes in an 11-block area.

**OFFICE OF NEW HAVEN AND STATE AFFAIRS**  
Yale University  
433 Temple Street  
New Haven, CT 06511  
T 203-432-8613  
F 203-432-8622  
[www.yale.edu/onhsa](http://www.yale.edu/onhsa)

Yale's Office of New Haven and State Affairs (ONHSA) provides a front door to the University and its resources for Greater New Haven residents and organizations. ONHSA works with other Yale departments and community partners to foster economic development, revitalize neighborhoods, support public school and youth programs, and create a vital downtown. The Office oversees, for example, Yale's Homebuyer Program, which has helped more than 920 employees purchase homes

since 1994, including \$7.5 million of housing purchases in Dixwell, a low-income neighborhood near campus that is a focus area of Yale's current outreach efforts.

#### **OFFICE OF UNIVERSITY-COMMUNITY PARTNERSHIPS**

Emory University  
1256 Briarcliff Road NE  
Suite 418 West  
Atlanta, GA 30322  
T 404-712-9893  
F 404-712-9892  
[oucp@emory.edu](mailto:oucp@emory.edu)  
<http://oucp.emory.edu>

The Office of University-Community Partnerships (OUCP) was created by the Provost's Office in 2000, to integrate teaching and research at Emory with service to benefit the Greater Atlanta community and beyond. OUCP is working to create a continuum of engaged scholarship, research and learning opportunities through four key strategies: building the capacity of faculty, staff and students to develop mutually beneficial partnerships; connecting academic coursework with community-based service; focusing faculty and student research on pressing local concerns; and building the capacity of local organizations to respond effectively to community needs.

#### **UPTOWN CONSORTIUM**

629 Oak Street, Suite 306  
Cincinnati, Ohio 45206  
T 513-861-8726  
F 513-861-1902  
[www.uptownconsortium.org](http://www.uptownconsortium.org)

The Uptown Consortium is a non-profit community development corporation dedicated to the human, social, economic and physical improvement of Uptown Cincinnati. The organization was formed in 2003 by leaders of Uptown's five largest employers: Cincinnati Children's Hospital Medical Center, Cincinnati Zoo & Botanical Garden, The Health Alliance of Greater Cincinnati, TriHealth, Inc., and University of Cincinnati. In addition to the Consortium, the University has helped create seven Community Urban Redevelopment

Corporations in the neighborhoods of Uptown. The University alone has invested nearly \$150 million of its \$833 million endowment in real estate development efforts.

#### **URBAN RESEARCH OUTREACH/ENGAGEMENT CENTER**

University of Minnesota, Twin Cities  
2001 Plymouth Avenue North  
Minneapolis, MN 55411  
T 612-626-8762  
[uroc@umn.edu](mailto:uroc@umn.edu)  
[www.uroc.umn.edu](http://www.uroc.umn.edu)

In 2006, the University of Minnesota, Twin Cities formed the University Northside Partnership in collaboration with community organizations and city and county representatives, as well as elected to establish its first Urban Research and Outreach/Engagement Center (UROC). UROC aims to serve as the University's anchor in North Minneapolis to coordinate the delivery of community-driven research, outreach, and engagement activities and programs. The UROC building opened its doors in October 2009 and houses programs in early childhood education, health disparities, youth and family development, nutrition education, youth entrepreneurship, and business incubation. UROC's vision is to transform the University of Minnesota's land-grant mission to encompass and support a collaborative and sustainable model of community-university partnerships by leveraging its resources to address the complex challenges and improve the quality of life in urban communities.

## Section 2: Selected Additional Models and Resources

*Many more schools and resources could be listed but below is a sampling of additional leading university-community partnership programs and efforts.*

### **ANCHOR INSTITUTIONS TASK FORCE**

c/o Marga, Inc.  
245 Park Avenue  
39th Floor, Suite 46  
New York, NY 10167  
T 212-979-9770  
F 917-591-1547  
[taskforce@margainc.com](mailto:taskforce@margainc.com)  
[www.margainc.com/html/anchor\\_task\\_force.html](http://www.margainc.com/html/anchor_task_force.html)

The Anchor Institutions Task Force, initially convened to advise incoming U.S. Secretary of Housing and Urban Development Shaun Donovan in 2009, has become a permanent organization that aims to develop and disseminate knowledge to help create and advance democratic, mutually beneficial anchor institution-community partnerships. Bringing together scholars, university presidents, and others, the Task Force aims to increase cooperation and alignment among government, anchor institutions, businesses, schools, community organizations and philanthropy in order to improve communities.

### **CENTER FOR COMMUNITY AND ECONOMIC DEVELOPMENT**

Michigan State University  
1801 W. Main St  
Lansing, MI 48915  
T 517-353-9555  
F 517-484-0068  
[cedp@msu.edu](mailto:cedp@msu.edu)  
[www.cedp.msu.edu](http://www.cedp.msu.edu)

Founded in 1969, the Center for Community and Economic Development at Michigan State University is located in the state capital city of Lansing and operates as a unit within MSU University Outreach and Engagement, with the express purpose of developing and applying knowledge to address the needs of society across the state of Michigan — primarily in distressed urban communities.

### **CENTER FOR COMMUNITY ENGAGEMENT**

University of Texas, El Paso  
Benedict Hall, Room 101  
El Paso, TX 79968  
T 915-747-7969  
F 91-5747-891  
[cce@utep.edu](mailto:cce@utep.edu)  
[www.utep.edu/cce](http://www.utep.edu/cce)

The Center for Community Engagement at the University of Texas, El Paso engages faculty and students through service learning to enhance student learning, promote civic engagement, and actively improve the El Paso-Ciudad Juarez Region. Each semester, 500 students and 30 classes work with the Center. The Center has cultivated partnerships with over a dozen nonprofit groups, placing UTEP students in service learning placements relevant to their individual academic pursuits while helping the organizations increase their capacity to carry out their social missions.

### **COALITION OF URBAN SERVING UNIVERSITIES**

101 Constitution Ave., N.W. Suite 650E  
Washington, DC 20001  
T 202-638-1950  
F 202-639-0713  
[info@usucoalition.org](mailto:info@usucoalition.org)  
[www.usucoalition.org](http://www.usucoalition.org)

The Coalition of Urban Serving Universities (USU) is a national network of public research universities. Formed by university presidents, USU advocates for federal policy that supports public urban universities in partnership with their cities and metropolitan areas; collects and analyzes data to help create a foundation for these universities' work; and provides leadership by forming a common urban agenda and highlighting innovative models of university-community partnerships. USU's initiatives focus on three areas: supporting partnerships with K-12 schools; revitalizing neighborhoods and

increasing economic development; and improving community health.

**DUKE-DURHAM NEIGHBORHOOD PARTNERSHIP**

Duke University  
Office of Community Affairs  
110 Swift Avenue  
Durham, NC 27705  
T 919-668-6300

[www.community.duke.edu/duke](http://www.community.duke.edu/duke)

The Duke-Durham Neighborhood Partnership began in 1996 as a way to engage Duke University in a structured partnership with the surrounding community. Since that time, Duke has helped to raise more than \$12 million to invest in its partner neighborhoods. The Partnership directs the University's resources — particularly student volunteers — to improve the quality of life within these neighborhoods. The Partnership's efforts have focused primarily on improving the quality of education through in-school and after-school programs, providing health care at neighborhood clinics and wellness centers, and helping to build affordable housing for lower income residents.

**EAST ST. LOUIS ACTION RESEARCH PROJECT**

University of Illinois at Urbana-Champaign  
Campus mail code: MC-549, 326 Noble Hall  
1209 South Fourth St.  
Champaign, IL 61820  
T 217-265-0202  
F 217-244-9320

[eslarp@uiuc.edu](mailto:eslarp@uiuc.edu)  
[www.eslarp.uiuc.edu](http://www.eslarp.uiuc.edu)

Since 1990, this program of mutual learning and assistance has been an important part of the growing neighborhood revitalization movement in East St. Louis, Illinois and more recently four adjacent communities: Alorton, Brooklyn, Centreville, and Washington Park. Areas of concentration have included youth skill development, neighborhood organization capacity building, and affordable housing.

**EDWARD GINSBERG CENTER FOR COMMUNITY SERVICE AND LEARNING**

University of Michigan  
1024 Hill Street  
The Madelon Pond Building  
Ann Arbor, Michigan 48104  
T 734-647-7402  
F 734-647-7464

[www.ginsberg.umich.edu](http://www.ginsberg.umich.edu)

The Ginsberg Center at the University of Michigan strives to engage students, faculty members, university staff, and community partners in a process that combines community service and academic learning in order to promote civic participation, build community capacity, and enhance the educational process. The Center is home to several community partnership and service-learning programs that engage undergraduate and graduate students in serving meals in soup kitchens, tutoring children in schools, rehabilitating abandoned houses, and revitalizing urban neighborhoods. These students also explore the connections between the service they perform and opportunities to create change through social and political action.

**PARTNERSHIP FOR COMMUNITY DEVELOPMENT**

P.O. Box 37  
11 Payne Street  
Hamilton, NY 13346  
T 315-825-3537  
[info@partnersatwork.org](mailto:info@partnersatwork.org)  
[www.partnersatwork.org](http://www.partnersatwork.org)

Founded in 1998 as a partnership between Colgate University and the Town and Village of Hamilton, New York, the Partnership for Community Development has fostered small business development; provided design help and funding to improve building facades and streetscapes in the five-block business district of downtown Hamilton; helped restore the Village Green; and established retail and marketing support for local arts and crafts. To date, Colgate has provided \$630,000 in funding, which has leveraged over \$1.5 million from private sector, foundation, and government sources.

**SOUTHSIDE INSTITUTIONS NEIGHBORHOOD ALLIANCE**

207 Washington Street  
Hartford, CT 06106  
T 860-493-1618  
F 860-520-1359  
[www.sinainc.org](http://www.sinainc.org)

Southside Institutions Neighborhood Alliance (SINA) is a partnership between Connecticut Children's Medical Center, Hartford Hospital and Trinity College that works cooperatively with the community to develop leadership and improve the economic, physical and social characteristics of Hartford's Frog Hollow, Barry Square and South Green neighborhoods. The partnership has promoted homeownership, jobs for neighborhood residents, and community commercial development.

**JONATHAN M. TISCH COLLEGE OF CITIZENSHIP AND PUBLIC SERVICE**

Tufts University  
Lincoln Filene Hall  
Medford, MA 02155  
T 617-627-3453  
F 617-627-3401  
<http://activecitizen.tufts.edu>

Founded in 2000, Tisch College was established to support the core Tufts mission of promoting civic engagement by: 1) facilitating and supporting a wide range of student programs that enable them to develop their potential to contribute meaningfully to the greater world; 2) working directly with the communities in which Tufts has a presence; 2) engaging and supporting faculty in research and teaching; and 4) engaging Tufts alumni interested in building stronger communities and societies.

**UCLA CENTER FOR COMMUNITY PARTNERSHIPS**

University of California, Los Angeles  
PO Box 951405, 2333 Murphy Hall  
405 Hilgard Ave.  
Los Angeles, CA 90095-1405  
T 310-267-5257  
F 310-267-5443  
<http://la.ucla.edu>

Founded in 2002, the Center has advanced over 180 collaborations between UCLA and community organizations, working on economic development; children, youth and families; and arts and cultural programs. CCP has awarded over \$4.8 million dollars to Los Angeles non-profit community based organizations and UCLA partners to carry out their collaborative work. In 2007, CCP launched a second office in South Los Angeles that offers a steady, physical presence within the community to help cultivate a network of relationships integral to successful partnership building. The South Los Angeles initiative provides support to non-profit organizations, UCLA faculty, students and staff for meetings, classes, and community projects. UCLA sustains the South Los Angeles office with a commitment of nearly \$300,000 annually.

**UNIVERSITY OF ILLINOIS, CHICAGO — NEIGHBORHOODS INITIATIVE**

University of Illinois, Chicago  
412 South Peoria Street  
Suite 400  
Chicago, IL 60607  
T 312-996-8700  
F 312-996-8933  
[www.uicni.org](http://www.uicni.org)

Founded in 1993, the UIC Neighborhoods Initiative (UICNI) contributes to neighborhood revitalization through teaching, research, and services that are focused on measurable improvements in educational outcomes, health status, economic conditions, physical environment and safety among other important issues. To date, UICNI has received more than 35 grants totaling more than \$13.8 million from federal, state and foundation sources. UICNI projects as of 2010 include its Latino leadership development program (Latino Urban

Leaders), a community health initiative program (Chicago Partnership for Health Promotion) and Illinois ResourceNet, a nonprofit capacity building program.

#### **USC COMMUNITY INITIATIVES**

University of Southern California  
Office of Government and Community Relations  
2801 S. Hoover Street  
Los Angeles, CA 90089-7740  
T 213-821-2549  
F 213-740-7459  
<http://communities.usc.edu>

In 1992, USC President Steven B. Sample launched five university-community initiatives that focused the University's outreach and public-service programs on improving the surrounding neighborhoods. These five initiatives include providing special educational, cultural and developmental opportunities for local children; working with the community to provide safer streets; attracting more entrepreneurs, especially minority entrepreneurs, to the immediate vicinity; encouraging USC employees to live in the immediate area; and increasing the hiring of persons who have lived in the surrounding community for the previous five years. USC's Office of Government and Community Relations oversees the overall implementation, and academic units across the university, as well as several administrative offices, are involved in carrying out the five initiatives.